

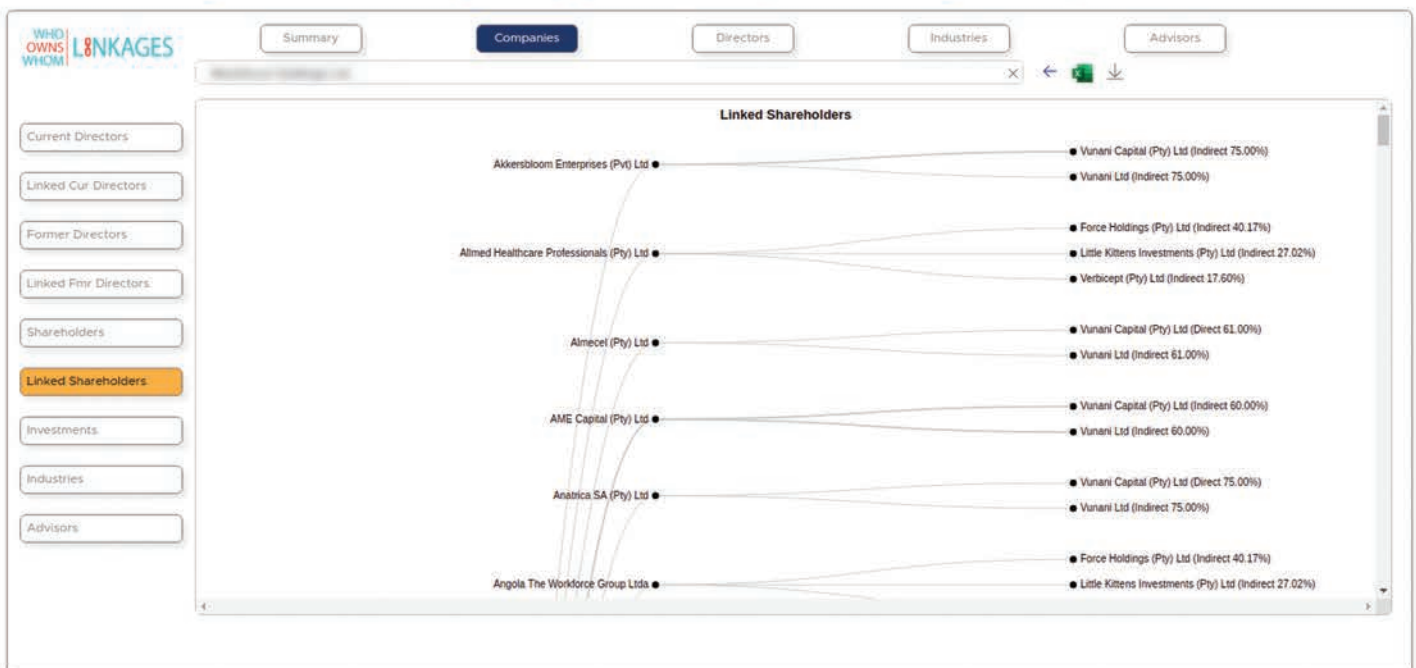
## The KYC and FICA power solution

Powered by **Clarity Analytics**

A recently-launched **WOW solution** called Linkages overlays **a series of algorithms over five datasets: companies; their directors; shareholders; advisors; and industries, highlighting multiple influences and potential conflicts of interest.** The solution immediately identifies where else the directors, advisors and shareholders of a failed, failing or compromised company have influence with other companies and also where these parties share influences more than once.

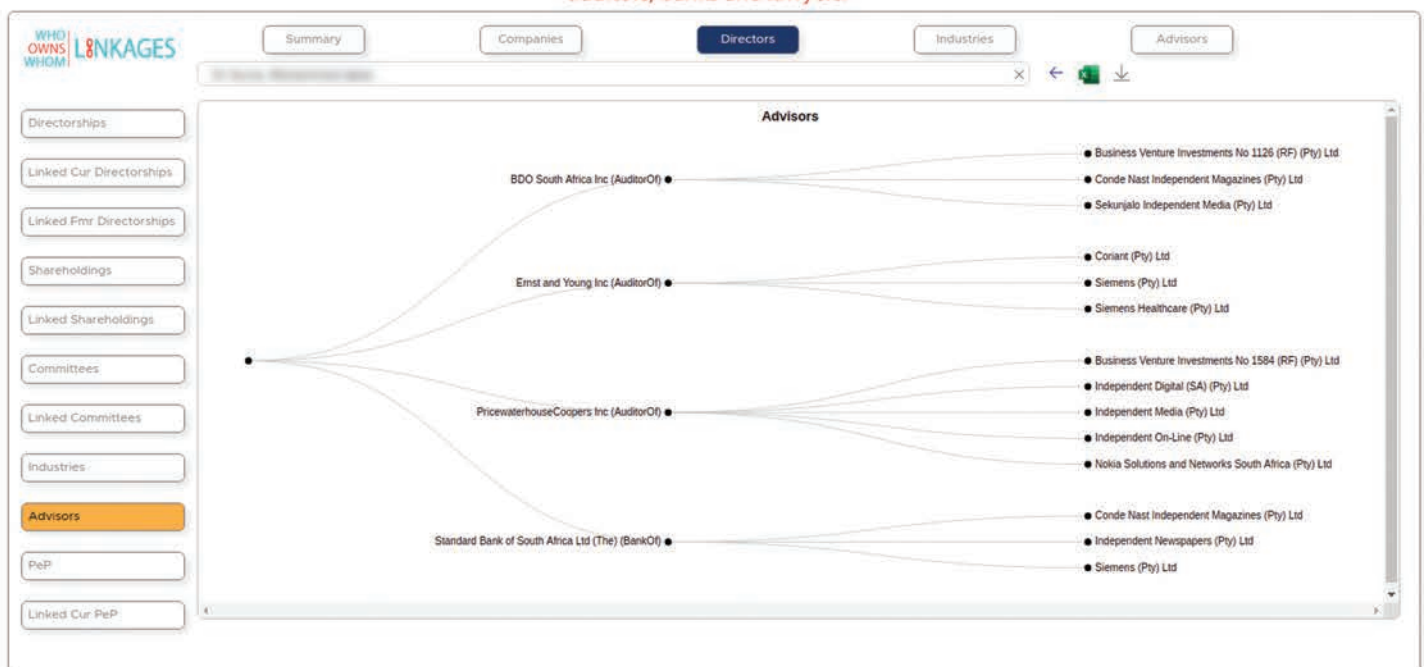
### Common shareholding risks

The graphic below is an example of where shareholders of the subject company also share equity stakes in other companies. The shareholders on the right hold a stake in the subject company and also share a joint shareholding in the companies listed on the left.



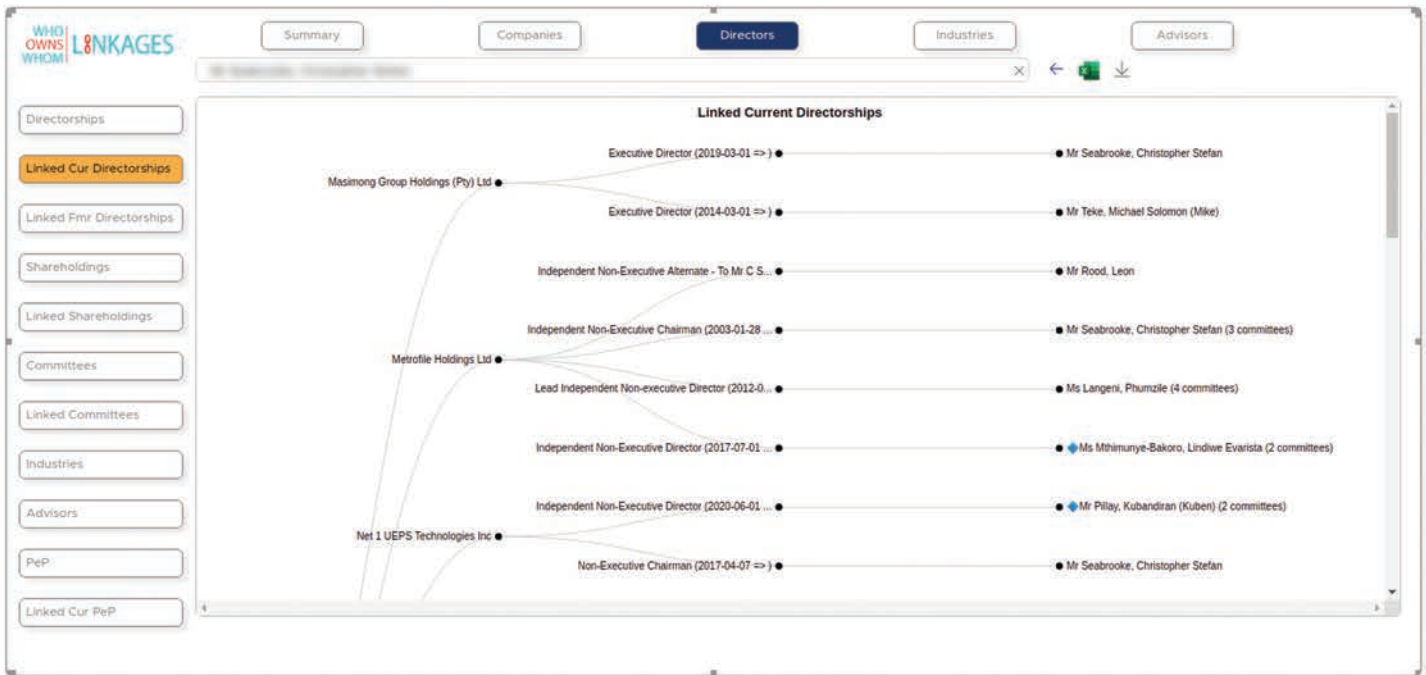
### Linking companies, their directors and advisors

The graphic below shows where a subject has multiple directorships on company boards which use the same advisors such as auditors, banks and lawyers.



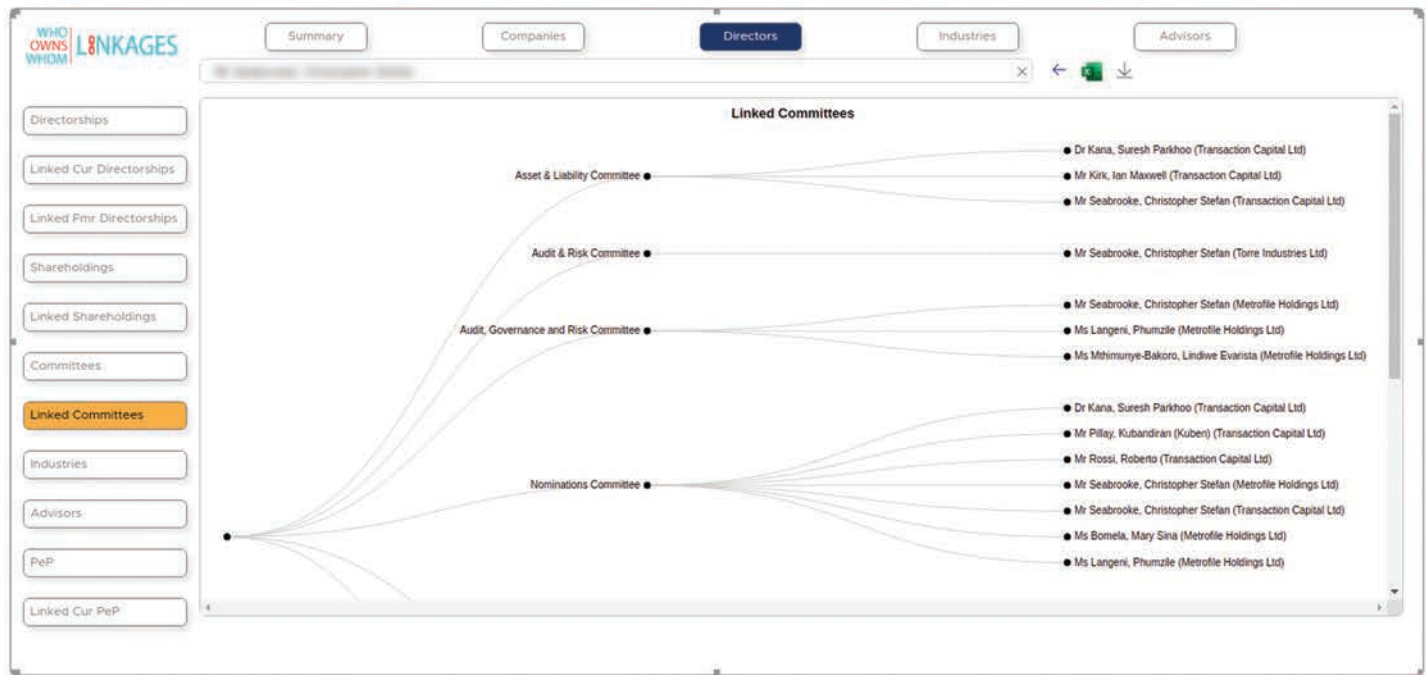
# Linking common directorships on multiple boards

The graphic below shows where the subject shares positions on boards with other directors of other companies more than once.



# Sharing committee risk on multiple committees

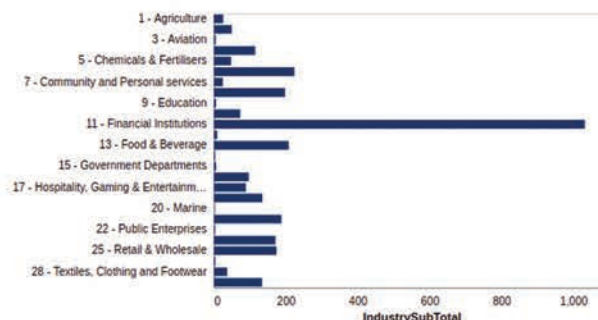
The graphic below shows where the subject shares positions on committees with other directors on other company committees more than once.



# Multiple board influences in the same industry segment

The graphic below shows how many times unique directors sit on boards of companies which operate in the same industry segment.

NodeName	IndustrySubTotal
1 - Agriculture	26
2 - Automobile & Parts	30
3 - Aviation	5
4 - Business Support Services	105
5 - Chemicals & Fertilisers	48
6 - Communication, Media & Technology (CMT)	224
7 - Community and Personal services	25
8 - Construction	188
9 - Education	6
10 - Energy & Water	73
11 - Financial institutions	7032
12 - Fisheries & Aquaculture	9
13 - Food & Beverage	206
14 - Forestry & Wood	3
15 - Government Departments	8
16 - Healthcare	97
17 - Hospitality, Gaming & Entertainment	88
18 - Manufacturing	135
19 - Marine	11
20 - Mining	108
21 - Public Enterprises	3
22 - Real Estate	171
23 - Retail & Wholesale	174
24 - Sanitation & Waste Management	4
25 - Textiles, Clothing and Footwear	37
26 - Transportation	134



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